## Received by NSD/FARA Registration Unit 04/29/2016 10:50:55 PM OMB No. 1124-0003; Expires April 30, 2017

U.S. Department of Jüstice

Washington, DC 20530

### Amendment to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. File this amendment form for any changes to a registration. Compliance is accomplished by filing an electronic amendment to registration statement and uploading any supporting documents at <a href="http://www.fara.gov">http://www.fara.gov</a>.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <a href="http://www.fara.gov">http://www.fara.gov</a>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-amnual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <a href="http://www.fara.gov">http://www.fara.gov</a>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average 1.5 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration No.
Public Strategies Washington, Inc.	04486
3. This amendment is filed to accomplish the following in	adicated purpose or purposes:
☐ To give a 10-day notice of change in information as	s required by Section 2(b) of the Act.
☐ To correct a deficiency in	
☐ Initial Statement	
☐ Supplemental Statement for the period ending	g
Other purpose (specify)	
☑ To give notice of change in an exhibit previously fi	iled.
4. If this amendment requires the filing of a document or of Signed agreement with foreign principal (Secretaria d	
	full detail together with, where appropriate, specific reference to and identity tains. (If space is insufficient, a full insert page must be used.)
	notice of a change in Exhibit B previously filed with respect to the retariat of Economy). Registrant has received an agreement for 2016 greement is attached.

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In accordance with 28 U.S.C. § 1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to the truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature)			(Print or type name under each signature or provide electronic signature 1			
April 29, 2016				/s/ Joseph P. O'Neill		eSigned
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This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

## 2016 AGREEMENT BETWEEN SECRETARIA DE ECONOMIA AND PUBLIC STRATEGIES WASHINGTON, INC.

#### **Unofficial Translation**

A CONTRACT NUMBER DGRMSG-21-16 FOR THE PROVISION OF SERVICES BETWEEN THE FEDERAL EXECUTIVE BRANCH ACTING THROUGH THE SECRETARIAT OF THE ECONOMY, HEREAFTER "THE SECRETARIAT", REPRESENTED BY THE GENERAL DIRECTOR OF MATERIAL RESOURCES AND GENERAL SERVICES, C.P. MIGUEL ANGEL CASTILLO LOPEZ, AND THE FIRM PUBLIC STRATEGIES WASHINGTON, INC., HEREINAFTER "THE PROVIDER", REPRESENTED BY ITS LEGAL REPRESENTATIVE MR. JOSEPH PATRICK O'NEILL, IN CONFORMITY WITH THE FOLLOWING STATEMENTS AND CLAUSES:

#### **STATEMENTS**

#### I. BY THE "SECRETARIAT":

- I.1 It is a dependency of the Federal Executive Branch, as set forth in Articles 2 and 26 of the Organic Law of the Public Federal Administration, whose authority is identified in Article 34 of the same law.
- I.2 That pursuant to the provisions of article 43, sections III and X of the Regulations, published in the Diario Oficial of the Federation on November 22, 2012, amended by decree published in the same source on October 31, 2014, along with numeral 53, third paragraph of its Policies, Rules and Guidelines in the Field of Acquisitions, Leasing and Services (POBALINES), C.P. Miguel Angel Castillo Lopez, General Director of Material Resources and General Services, is the public servant who has been granted the legal authority to enter into this contract.
- I.3 In accordance with article 2, subsection B, part XX, 10, 30 and 31 of the Regulations of the Secretariat of the Economy, and numeral 53 of the POBALINES, Lic. Orlando Perez Garate, General Director for North America, is the public servant responsible for administering the present contract, as well as of controlling and following the obligations of this contract. Likewise, the public servant responsible for assisting in carrying out the administrative procedures is C. María Guadalupe Durán Hernández, Administrative Coordinator of the Undersecretary of International Trade.

- I.4 That for the accomplishment of its objectives, it requires the services of "Policy and Strategic Consulting Services with the Democratic Congress and the Administration of the United States of America in Foreign Trade," whose scope and specifications are detailed in the Technical Annex, same which forms part of the present contract.
- **I.5** Under the Agreement of the Committee of Acquisitions, Leasing and Services of the Ministry of Economy CAAS-05-01-EXTRA/2016, dated March 2, 2016, it was unanimously ruled the origin of the derogation procedure of public procurement to carry out the direct award of the recruitment of ""Policy and Strategic Consulting Services with the Democratic Congress and the Administration of the United States of America in Foreign Trade," with the firm Public Strategies Washington, Inc., allocated in accordance with the documentation submitted by the Directorate General for North America which states the lack of alternative services or technically reasonable substitutes, the foregoing in accordance with articles 41 Section I of the Procurement Act, Leasing and Services of the Ministry of Public Sector "LAASSP", 71 and 72 section I of its Rules of Procedure, the award of this contract was performed by direct award procedure with internal control number AD-CAAS-008-2016, according to the provisions of Article 134 of the Constitution of the United Mexican States; 1016, section 2, subsection (i) of the Free Trade Agreement of North "NAFTA" America; 3 paragraph VIII, 19, 22 section II, 25, 26 section III, 28, section II, 40, 41 section I of the Law of Acquisitions, Leases and Services of the Ministry of the Public Sector "LAASSP", 71 and 72 section I of Regulations "RLAASSP".
- I.6 That the Secretariat has the financial resources necessary to carry out the present contract, as accredited with the financial assignment No. 00390, and financial party No. 33101, dated February 23, 2016, in accordance with article 25 of the "LAASSP" issued by the General Directorate of Programs, Organization and Finance, as well as in accordance with Authorization Agreement of C. Major Officer and justification for expenditures by consultants, advisors, studies and investigations dated February 26, 2016 and Control N° DGAN.0002.2016.
- I.7 The tax authorities have designated the Federal Tax Identification Number SEC-830101-9V9.
- 1.8 It is established that his residence is located at Avenida Paseo de la Reforma Number 296, Col. Juárez, Deleg. Cuauhtémoc, C.P. 06140, Mexico City, Federal District, the same that is designated for the legal objectives and bills of this contract.

#### II. BY THE PROVIDER

- II.1 That it is a legal society constituted under the name Public Strategies Washington, Inc., as accredited by its bylaws dated February 25, 1991 and its Articles of Incorporation, issued by the Department of Consumer and Regulatory Affairs, Business Regulation Administration on March 7, 1991.
- II.2 That Mr. Joseph Patrick O'Neill, in his role as legal representative, has the necessary authority to enter into this contract, in accordance with the certified letter dated March 4, 2016, certified by Mr. Frederick M. Cheeseborough III, public notary of the District of Columbia.
- II.3 It has considered each and every one of the factors involved in providing the service, and demonstrates the legal, technical and economic conditions, as well as the organization and necessary elements to fulfill the obligations contained in this legal instrument.
- II.4 It recognizes and is obligated to fulfill the contents and requirements contained in the LAASSP, the Regulations of such law, and other applicable administrative provisions as well the contents of the present contract and its Technical Annex.
- II.5 It swears it is not subject to the conditions in Articles 50 and 60 of the LAASSP.
- II.6 It has its legal address located at 4th floor, 633 Pennsylvania Avenue NW, Washington, D.C. 20004-2605, USA, the same that it indicates for the legal purposes of the present contract.

#### III. BY "THE SECRETARIAT" and "THE PROVIDER" hereinafter "THE PARTIES"

III. 1 It is the will of THE SECRETARIAT AND THE PROVIDER (hereinafter "THE PARTIES") to execute the present contract, and to this end they duly recognize the necessary authorities and capacities, those same that have not been revoked or limited in any form, by which they become obliged to each other in accordance with the following:

#### **CLAUSES**

#### FIRST. - OBJECTIVE

THE SECRETARIAT procures THE PROVIDER which accepts and obligates itself to grant the lending of "Policy and Strategic Consulting Services with the Democratic Congress and the Administration of the United States of America in Foreign Trade with the United States".

#### SECOND. - PURPOSE

The objective of this contract will be carried out in accordance with the Technical Annex, as well as in the economic proposal of THE PROVIDER, by which THE PARTIES are obligated to comply with their terms.

#### THIRD. - AMOUNT

THE PARTIES agree that the amount for the services and expenses of this contract for the period will be \$250,000.00 (TWO HUNDRED FIFTY THOUSAND U.S. DOLLARS 00/100) in accordance with Articles 1 and 16 of the Tax Law applicable Added Value, such tax is not applied, since the provider does not provide services in national territory or have residence in the country.

#### FOURTH. - FORM OF PAYMENT

THE SECRETARIAT does not authorize any form of payment advance.

Payments will be made monthly in arrears within twenty (20) calendar days after delivery of the indicated reports and to the satisfaction of "Secretariat" and upon receipt of invoices in the offices of the Directorate General for North America located in Avenida Paseo de la Reforma Number 296, Col. Juárez, Deleg. Cuauhtémoc, C.P. 06140, Mexico City, Federal District. Monthly payments will be made for the services received and will be calculated by dividing the total amount quoted by "THE PROVIDER" by the number of months for which the present contract will be valid.

Payment should be made on a monthly basis proportionally since the services rendered by "THE PROVIDER" to the government of Mexico is made available 24 hours a day, seven days a week, given that their support is also necessary to guard against, detect, and combat initiatives that seek to incorporate new trade restrictions and that put at risk the importation of products originating in Mexico and as a result potentially affect sources of employment both directly and indirectly in our country, which depends on trading activity with the United States.

In the event the payment is expressed in foreign exchange, the payment will be made paying an equivalent amount in national currency at the exchange rate in effect established by Banco de Mexico on the payment date in accordance with article 8 of the Monetary Law of the United Mexican States.

The corresponding payments are subject to THE PROVIDER provide in a timely manner a guarantee, presented within 10 (ten) days after signature of the present contract. Also, the requesting unit through the Contract Administrator, or in its absence the Administrative Coordinator, are responsible for the verification before issuing payment that "THE PROVIDER" has complied with the issuance of a bond to the unit responsible for its custody.

Payment for services will be subject to payment "THE PROVIDER" may be required to make as applicable as provided in the EIGHTEENTH CLAUSE of this contract.

The documentation stated in this contract shall be kept in the archives of the Contract Manager as part of its record and should not be integrated into the application for payment process.

To proceed the payment through bank credit, "THE PROVIDER" shall have the relative record in the General Catalogue of beneficiaries and Bank Accounts Integral System Federal Financial Management (SIAFF), above, in accordance with "Guidelines related to Operation, Organization and Operation and Requirements of the Integrated System Operation of the Federal Financial Administration (SIAFF)", published by the Ministry of Finance through the Secretariat of Expenditures and Federal Treasury, in the Official Journal of the Federation on April 30, 2002. To this end, should go to the Administrative Coordination of the Under secretariat of Foreign Trade, to make the necessary arrangements.

Payment may be made only to beneficiaries who are duly registered in that catalog and / or to "THE SECRETARIAT" under the corresponding procedures.

Moreover and in order to meet the provisions issued around the Supply Chain Program, the Department of Planning, Organization and Budget of the "Secretariat", it will incorporate with the Nacional Financiera portal, SNC, payments generated by the acquisition services covered by this instrument, so that "THE PROVIDER" shall decide whether to assign rights of the receivables to the financial intermediary selected by him from among those registered in the program, in the last paragraph of Article 46 of the "LAASSP".

Invoices shall indicate the service description, quantity, unit, unit price, total price, contract number, the name, phone and address of "THE PROVIDER".

The billing that is received after the close of the year 2016 budget in accordance with the rules established by the Ministry of Finance and Public Credit shall be paid as actually due.

#### FIFTH. - DURATION

The duration of this contract shall be March 4 to October 31, 2016.

#### SIXTH. - EXPANSION OF CONTRACT

"PARTIES" agree that due to the needs of "THE SECRETARIAT" it may expand the service under this contract in accordance with Article 52 of the "LAASSP" as long as the amount of the amendments do not exceed altogether 20% (twenty percent) of the concepts and volumes and the price is equal to what was originally established. This is formalized by the conclusion of an Agreement to Amend. Also, based on Article 91 of the "LAASSP," "THE PROVIDER" will make the respective modifications to the guarantee, as stated in the TWELFTH CLAUSE.

#### SEVENTH. - OBLIGATIONS OF THE PROVIDER

- A) Provide the services referred to in the FIRST CLAUSE of this contract and the Technical Annex according to the required professional quality and efficiency.
- B) Provide the services at the locations specified in the Technical Annex.
- C) Not provide to third parties without express authorization of "THE SECRETARIAT" the information provided to it, including after the rescission or termination of this instrument, without prejudice to administrative sanctions, civil and criminal that may apply.
- D) Provide the information required by the Ministry of Public Service and the Internal Control Body in "THE SECRETARIAT" in accordance with Article 107 of the "LAASSP".

#### EIGHTH. - OBLIGATIONS OF "THE SECRETARIAT"

A) Provide all the authority necessary for "THE PROVIDER" to carry out its services under the agreed terms.

B) Make the corresponding payment in a timely manner for the services contracted.

#### **NINTH. - INDUSTRIAL PROPERTY**

THE PROVIDER assumes total responsibility in the event that providing the services of this contract infringes on patents, trademarks or violates other industrial copyright on a national or international level.

#### TENTH. - INTELLECTUAL PROPERTY

"THE PROVIDER" accepts that it renounces those rights of authorship or other exclusive rights, which result from the provision of services relevant to this instrument that invariably should be constituted in favor of the Federal Government.

#### **ELEVENTH. - CONFIDENTIAL INFORMATION**

THE PARTIES agree that the information pursuant to this agreement, as well as all the information that "THE SECRETARIAT" submits to "THE PROVIDER" are confidential, such that "THE PROVIDER" is bound not to provide it to third parties, including after termination of this agreement.

#### TWELFTH. - GUARANTEES

THE PROVIDER, for the purpose of guaranteeing fulfillment of the obligations under this contract, and to respond to the defects and quality of the goods provided, as well as any other responsibility, agrees to provide a guarantee in the form of a bond issued by the Instituto Afianzadora Mexicana authorized in terms of the Federal Law of Financial Institutions, or in any forms established in articles 137 of the Rule of the Law of Treasury Services of the Federation and 79 of the Rule of the Federal Law of Financial Responsibility, in the amount of 10% (ten

percent) of the total amount which shall be presented within 10 (ten) days after signature of the present contract. Upon not complying with this requirement, "THE SECRETARIAT" may rescind the contract and remit the matter to the Internal Control Unit to determine if the sanctions provided in article 60 section III of the LAASSP are applicable. This guarantee will be divisible, considering the type of obligations arising from the service described in section II of the Technical Annex.

#### THIRTEENTH. - DAMAGES AND PREJUDICES

"THE PROVIDER" will be responsible to respond before "THE SECRETARIAT" for any civil damages and prejudices which occur derived from execution of the services that are the object of this contract for negligence and technical incompetence.

#### FOURTEENTH . - QUALITY OF THE SERVICES

"THE PROVIDER" remains obligated to "THE SECRETARIAT" to answer for defects or hidden service quality defects, and any other liability incurred under the terms specified in this contract and the provisions set forth in the current Federal Civil Code.

#### FIFTEENTH. - LABOR RELATIONS

"THE PROVIDER" acknowledges and accepts being the sole employer of the personnel providing services under this contract, as well as the party responsible for the obligations arising out of the legal and other requirements on labor and social security. Likewise, "THE PROVIDER" agrees to respond to all of the claims that its personnel present against it or against "THE SECRETARIAT" in relation to the services that are the subject of this contract.

#### SIXTEENTH. - EXCEPTION OF OBLIGATIONS

With the exception of the obligations set forth in this contract, "THE SECRETARIAT" does not incur or recognize any other in favor of "THE PROVIDER".

#### SEVENTEENTH. - ANTICIPATED TERMINATION

In accordance with Article 54 BIS of the LAASSP and 102 of the Regulations, "THE SECRETARIAT" shall be authorized to make an anticipated termination of the contract at any time, which it may if it is in its interest and functions or when for justified cause the services originally contracted for are no longer required, a damage or prejudice to the State occurs or the circumstances which gave rise to the contract are totally or partially nullified, to resolve an inconformity issued by the Secretariat of Public Sector Services or to thereby satisfy its interests and functions, in which case it will be notified in writing to "THE PROVIDER" with 5 (five) days notice.

#### EIGHTEENTH. - CONTRACT PENALTIES

In case "THE PROVIDER" delays in the schedule of the work scope of this Agreement, there will be a penalty in the amount of 1% (one percent) per calendar day of delay. If there is a determination that services are not being provided in a timely manner, which shall be determined based on the services not timely provided, penalties should not exceed the amount of the contract guarantee, nor exceed 10 (ten) calendar days, (established in Section II, Article 48 of the LAASSP) once these have occurred. "THE SECRETARIAT" may initiate a procedure to administratively rescind the contract, which will make effective compliance with the guarantee. Also, "THE PROVIDER" will be bound to "THE SECRETARIAT" to answer for defects or hidden defects in the quality of services, and any other liability incurred under the terms stated in Article 53 of the "LAASSP." Payment of conventional penalties should be made to the Treasury of the Federation through the process indicated by the institution.

#### NINETEENTH. - DEDUCTIONS

In the event the services subject to this contract are not provided with the quality required by "THE SECRETARIAT", deductions will be applied to "THE PROVIDER" in the invoicing by the Contract Administrator, as established in the Technical Annex.

#### TWENTIETH. - CAUSES FOR TERMINATION OF CONTRACT

"THE SECRETARIAT" may rescind administratively this contract without the need of a legal declaration, if "THE PROVIDER" is liable in any of the following cases:

- A) If it fails in the form, timing and terms of their obligations regarding the provision of services agreed in this contract, regardless of the warranty to enforce compliance.
- B) For total or partial failure to fulfill the obligations by "THE PROVIDER" provided in the agreement.
- C) For violation or contravention of the provisions of the "LAASSP", its regulations, and guidelines governing the matter.
- D) When "THE PROVIDER" incurs liability for errors or omissions in its action.
- E) When "THE PROVIDER" neglects the service under the contract, without justification to "THE SECRETARIAT".
- F) For breach of the requirements to execute the contract as "THE PROVIDER" fails to deliver the performance bond within the period stipulated in Article 48, last paragraph of the "LAASSP".
- G) When the amount is exhausted limit application of penalties agreed in this agreement of wills.

- H) If "THE SECRETARIAT" or any other authority finds that "THE PROVIDER" provided information or forged documents, forged or altered in the contract award procedure or execution.
- I) The lack of response from "THE PROVIDER" on the assumption that "THE SECRETARIAT" will make a claim in connection with the service.
- J) If "THE PROVIDER" seeks to change the prices of the service area of this contract during the term hereof without the consent of "THE SECRETARIAT".
- K) When "THE PROVIDER" reaches the application of 4 penalties

#### TWENTY-FIRST. - TERMINATION PROCEDURE

"THE SECRETARIAT" may administratively terminate this contract, it being sufficient to provide a written communication, without judicial declaration, granting "THE PROVIDER" a time limit of 5 (five) business days from the date of his receiving the communication to provide an answer. If there is a failure to answer or if after analyzing the reasons put forward, the Secretary decides that the response is not satisfactory, the decision shall be implemented, there will be a notification to "THE PROVIDER" and the competent authorities within 15 (fifteen) days after the issue date of this resolution. "THE PROVIDER" will be responsible for damages it causes "THE SECRETARIAT".

"THE PROVIDER" will be responsible for the damages and prejudices cased to "THE SECRETARIAT."

# TWENTY-SECOND. - MEDIATION, ARBITRATION AND OTHER DISPUTE SETTLEMENT MEASURES AND JUDICIAL AUTHORITY

Prior to the initiation of rescission of the contract, at any moment, "THE PARTIES" may have recourse to conciliation proceedings, to arbitration or to the other dispute settlement measures and judicial authority, established in the Second and Third chapters of the Law of Acquisitions, Leasing and Public Sector Services.

#### TWENTY-THIRD. - ASSIGNMENT OF RIGHTS

"THE PROVIDER" shall not assign all or part of the rights and obligations under this contract, in favor of any other person or entity, except for the receivables, in which case it must have the prior approval in writing from "THE SECRETARIAT", delimiting it from all liability.

#### TWENTY-FOURTH. - ALTERNATIVE TO CONTRACT

"THE PARTIES" agree that if the situation established in the TWENTIETH CLAUSE occurred, "THE SECRETARIAT" could hire another provider to guarantee the continuation of the "Policy and Strategic Consulting Services with the Democratic Congress and the Administration of the United States of America in Foreign Trade with the United States".

#### TWENTY-FIFTH. - PAYMENTS IN EXCESS

If "THE PROVIDER" receives a payment, which exceeds the amount due, "THE PROVIDER" shall pay the balance due and interest rates that may apply, in accordance to Article 51 of LAASSP.

#### TWENTY-SIXTH. - REQUEST FOR INFORMATION

"THE PROVIDER" is obliged to provide information that may be required by the Ministry of Public Service and the Internal Control Body of "THE SECRETARIAT", for audits, visits and inspections carried out those authorities derived from this contract.

#### TWENTY-SEVENTH. - APPLICABLE LAW

The terms and conditions specified in this contract shall be governed by the LAASSP and its regulations. The provisions of the Federal Civil Code, those in the Federal Code of Civil Procedures, shall additionally apply.

In case of a discrepancy regarding the contribution request and this contract, the aforementioned will prevail, pursuant to article 81, section IV of the "LAASSP" Rule.

#### TWENTY-EIGHTH. - DISPUTES AND INTERPRETATION

For the interpretation and execution of this contract, "THE PARTIES" submit to the jurisdiction of the Federal Tribunals of the Federal District, expressly renouncing to the jurisdiction that would normally correspond to them based on their present or future domicile or any other corresponding matter.

As mentioned above, "THE SECRETARIAT" as well as "THE PROVIDER" state they are in agreement and aware of the consequences, value and legal scope of each and every one of the stipulations set forth in this contract, by which they ratify and sign in Mexico City on the date March 17, 2016.

FOR "THE SECRETARIAT" THE DIRECTOR GENERAL OF RESOURCES AND GENERAL SERVICES BY "THE PROVIDER" LEGAL REPRESENTATIVE

C.P. MIGUEL ANGEL CASTILLO LOPEZ

JOSEPH PATRICK O'NEILL

ADMINISTRATIVE COORDINATOR.

# GENERAL DIRECTOR FOR NORTH AMERICA

LIC. ORLANDO PEREZ GARATE

RESPONSIBLE FOR ASSISTING IN ADMINISTRATIVE MATTERS THE ADMINISTRATIVE COORDINATOR OF THE UNDERSECRETARY OF INTERNATIONAL TRADE

C. MARÍA GUADALUPE DURÁN HERNÁNDEZ

PREPARED
THE DIRECTOR OF CONTRACTS

LIC. ROSA GABRIELA GONZALEZ
PULIDO

LAST PAGE OF THE CONTRACT FOR THE PROVISION OF SERVICES NUMBER DGRMSG-21-16 ENTERED INTO BY ONE PARTY, THE FEDERAL EXECUTIVE BRANCH ACTING THROUGH "THE SECRETARIAT", REPRESENTED BY THE GENERAL DIRECTOR OF MATERIAL RESOURCES AND GENERAL SERVICES, C.P. MIGUEL ANGEL CASTILLO LOPEZ AND, BY THE OTHER PARTY, THE FIRM PUBLIC STRATEGIES WASHINGTON, INC., REPRESENTED BY ITS LEGAL REPRESENTATIVE JOSEPH PATRICK O'NEILL.